



## **ANNUAL REPORT**

## FOR THE YEAR ENDED 31 DECEMBER 2019

**School Directory** 

**Ministry Number:** 

660

Principal:

Kyran Smith

**School Address:** 

45 Strathmore Avenue, Strathmore, Wellington

**School Postal Address:** 

43 Strathmore Avenue, Strathmore, Wellington, 6022

**School Phone:** 

04 388 6386

School Email:

office@kahurangi.school.nz

**Members of the Board of Trustees** 

		How		Term
		<b>Position</b>		Expires/
Name	Position	Gained	Occupation	Expired
Cathryn Curran-Tietjens	Chairperson	Elected	National Manager, NZ Police	Jun 2022
Kyran Smith	Principal	ex Officio		
Bessie Fepulea'i	Parent Rep	Elected	Event Management for 3Sons	Jun 2022
Ben Powdrell	Parent Rep	Elected	Film Editor / VE Editor	Jun 2022
Tama Kirikiri	Parent Rep	Elected	Kaihautū Mātauranga Māori-Leade	r Jun 2022
Jenny Gill	Parent Rep	Elected	Pastor	Jun 2022
Angela Keane	Staff Rep	Appointed	Teacher Aide, Kahurangi School	Jun 2022

**Accountant / Service Provider:** 

**Education Services Ltd** 











# **KAHURANGI SCHOOL**

## Annual Report - For the year ended 31 December 2019

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## Kahurangi School

## Statement of Responsibility

For the year ended 31 December 2019

The Board of Trustees accepts responsibility for the preparation of the annual financial statements and the judgements used in these financial statements.

The management (including the principal and others as directed by the Board) accepts responsibility for establishing and maintaining a system of internal controls designed to provide reasonable assurance as to the integrity and reliability of the school's financial reporting.

It is the opinion of the Board and management that the annual financial statements for the financial year ended 31 December 2019 fairly reflects the financial position and operations of the school.

The School's 2019 financial statements are authorised for issue by the Board.

Full Name of Board Chairperson	Full Name of Principal
Signature of Board Chairperson	Signature of Principal
5 June 2020	5 6 2020 Date:

## Kahurangi School

## Statement of Comprehensive Revenue and Expense

For the year ended 31 December 2019

		2019	2019 Budget	2018
	Notes	Actual \$	(Unaudited) \$	Actual \$
Revenue				
Government Grants	2 3	1,987,469	1,655,140	1,654,639
Locally Raised Funds	3	35,265	1,800	12,013
Interest income		8,944	8,000	11,213
	( <del>-</del>	2,031,678	1,664,940	1,677,865
Expenses				
Locally Raised Funds	3	22,615	휥	15,543
Learning Resources	4	1,321,406	1,037,886	1,008,467
Administration	5	126,664	119,907	97,971
Finance		3,248	1,896	1,438
Property	6 7	532,778	477,703	465,883
Depreciation	7	58,109	37,358	54,260
Loss on Disposal of Property, Plant and Equipment		298	-	52,615
	-	2,065,118	1,674,750	1,696,177
Net Surplus / (Deficit) for the year		(33,440)	(9,810)	(18,312)
Other Comprehensive Revenue and Expenses		-	-	-
Total Comprehensive Revenue and Expense for the Year	;- =	(33,440)	(9,810)	(18,312)

The above Statement of Comprehensive Revenue and Expense should be read in conjunction with the accompanying notes which form part of these financial statements.

# Kahurangi School Statement of Changes in Net Assets/Equity

For the year ended 31 December 2019

	Notes	Actual <b>2019</b> \$	Budget (Unaudited) <b>2019</b> \$	Actual <b>2018</b> \$
Balance at 1 January	0 <del>-</del>	465,129	451,996	462,216
Total comprehensive revenue and expense for the year Capital Contributions from the Ministry of Education		(33,440)	(9,810)	(18,312)
Contribution - Furniture and Equipment Grant		8,292	-	21,225
Adjustment to Accumulated surplus/(deficit) from adoption of PBE IFRS	9	-	-	-
Equity at 31 December	21 _	439,981	442,186	465,129
Retained Earnings		439,981	442,186	465,129
Equity at 31 December	_	439,981	442,186	465,129

The above Statement of Changes in Net Assets/Equity should be read in conjunction with the accompanying notes which form part of these financial statements.

## Kahurangi School Statement of Financial Position

As at 31 December 2019

	A	2019	2019 Budget	2018
	Notes	Actual	(Unaudited)	Actual
Current Assets		\$	\$	\$
Cash and Cash Equivalents	8	413,869	48,520	43,509
Accounts Receivable	9	106,011	35,896	62,555
GST Receivable	•	4,195	7,428	11,367
Prepayments		3,543	2,859	2,822
Investments	10	-	140,048	248,421
Funds owed for Capital Works Projects	15	-	-	4,079
	<u> </u>	527,618	234,751	372,753
Current Liabilities				
Accounts Payable	12	235,777	48,573	85,196
Provision for Cyclical Maintenance	13	65,625	30,500	43,750
Finance Lease Liability - Current Portion	14	21,481	6,720	6,998
Funds held for Capital Works Projects	15	2,786	-	-
	_	325,669	85,793	135,944
Working Capital Surplus/(Deficit)		201,949	148,958	236,809
Non-current Assets				
Property, Plant and Equipment	11	284,980	294,896	261,802
	-	284,980	294,896	261,802
Non-current Liabilities				
Provision for Cyclical Maintenance	13	22.333	_	20,500
Finance Lease Liability	14	24,615	1,668	12,982
	-	46,948	1,668	33,482
Net Assets	; <del>-</del>	439,981	442,186	465,129
	-			
Equity	-	439,981	442,186	465,129
• •	=	,		100,120

The above Statement of Financial Position should be read in conjunction with the accompanying notes which form part of these financial statements.

## Kahurangi School Statement of Cash Flows

For the year ended 31 December 2019

		2019	2019 Budget	2018
	Note	Actual \$	(Unaudited)	Actual \$
Cash flows from Operating Activities				
Government Grants		451,554	446,889	445,260
Locally Raised Funds		29,317	15,000	12,013
Goods and Services Tax (net)		7,172		(3,939)
Payments to Employees		(204,129)	(212,500)	(168,694)
Payments to Suppliers		(221,625)	(259,044)	(216,344)
Cyclical Maintenance Payments in the year		1,528	-	-
Interest Paid		(3,248)	(1,896)	(1,438)
Interest Received		9,029	8,000	10,673
		5,525	0,000	10,010
Net cash from Operating Activities		69,598	(3,551)	77,531
Cash flows from Investing Activities				
Purchase of PPE (and Intangibles)		(51,757)	(37,000)	(33,181)
Purchase of Investments			_	(108,373)
Proceeds from Sale of Investments		248,421	-	-
Net cash from Investing Activities	3	196,664	(37,000)	(141,554)
Cash flows from Financing Activities				
Furniture and Equipment Grant		8,292	_	21,225
Finance Lease Payments		(15,348)	(6,417)	(3,926)
Funds Held for Capital Works Projects		111,154	-	(5,255)
Net cash from Financing Activities	j	104,098	(6,417)	12,044
Net increase/(decrease) in cash and cash equivalents		370,360	(46,968)	(51,979)
Cash and cash equivalents at the beginning of the year	8	43,509	95,488	95,488
Cash and cash equivalents at the end of the year	8	413,869	48,520	43,509

The statement of cash flows records only those cash flows directly within the control of the School. This means centrally funded teachers' salaries and the use of land and buildings grant and expense have been excluded.

The above Cash Flow Statement should be read in conjunction with the accompanying notes which form part of these financial statements.

## Kahurangi School Notes to the Financial Statements For the year ended 31 December 2019

## 1. Statement of Accounting Policies

### a) Reporting Entity

Kahurangi School (the School) is a Crown entity as specified in the Crown Entities Act 2004 and a school as described in the Education Act 1989. The Board of Trustees (the Board) is of the view that the School is a public benefit entity for financial reporting purposes.

## b) Basis of Preparation

## Reporting Period

The financial reports have been prepared for the period 1 January 2019 to 31 December 2019 and in accordance with the requirements of the Public Finance Act 1989.

## **Basis of Preparation**

The financial statements have been prepared on a going concern basis, and the accounting policies have been consistently applied throughout the period.

## Financial Reporting Standards Applied

The Education Act 1989 requires the School, as a Crown entity, to prepare financial statements in accordance with generally accepted accounting practice. The financial statements have been prepared in accordance with generally accepted accounting practice in New Zealand, applying Public Sector Public Benefit Entity (PBE) Standards Reduced Disclosure Regime as appropriate to public benefit entities that qualify for Tier 2 reporting. The school is considered a Public Benefit Entity as it meets the criteria specified as "having a primary objective to provide goods and/or services for community or social benefit and where any equity has been provided with a view to supporting that primary objective rather than for financial return to equity holders".

### Standard early adopted

In line with the Financial Statements of the Government, the School has elected to early adopt PBE IFRS 9 Financial Instruments. PBE IFRS 9 replaces PBE IPSAS 29 Financial Instruments: Recognition and Measurement. Information about the adoption of PBE IFRS 9 is provided in Note 25.

## PBE Accounting Standards Reduced Disclosure Regime

The School qualifies for Tier 2 as the school is not publicly accountable and is not considered large as it falls below the expenditure threshold of \$30 million per year. All relevant reduced disclosure concessions have been taken.

#### Measurement Base

The financial statements are prepared on the historical cost basis unless otherwise noted in a specific accounting policy.

## **Presentation Currency**

These financial statements are presented in New Zealand dollars, rounded to the nearest dollar.

## Specific Accounting Policies

The accounting policies used in the preparation of these financial statements are set out below.



## **Critical Accounting Estimates And Assumptions**

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

## Useful lives of property, plant and equipment

The School reviews the estimated useful lives of property, plant and equipment at the end of each reporting date. The School believes that the estimated useful lives of the property, plant and equipment as disclosed in the Significant Accounting Policies are appropriate to the nature of the property, plant and equipment at reporting date. Property, plant and equipment is disclosed at note 11.

## Cyclical Maintenance Provision

A school recognises its obligation to maintain the Ministry's buildings in a good state of repair as a provision for cyclical maintenance. This provision relates mainly to the painting of the school buildings. The estimate is based on the school's long term maintenance plan which is prepared as part of its 10 Year Property Planning process. During the year, the Board assesses the reasonableness of its 10 Year Property Plan on which the provision is based. Cyclical maintenance is disclosed at Note 13.

### Critical Judgements in applying accounting policies

Management has exercised the following critical judgements in applying accounting policies:

#### Classification of leases

Determining whether a lease is a finance lease or an operating lease requires judgement as to whether the lease transfers substantially all the risks and rewards of ownership to the school. Judgement is required on various aspects that include, but are not limited to, the fair value of the leased asset, the economic life of the leased asset, whether or not to include renewal options in the lease term, and determining an appropriate discount rate to calculate the present value of the minimum lease payments. Classification as a finance lease means the asset is recognised in the statement of financial position as property, plant, and equipment, whereas for an operating lease no such asset is recognised.

#### Recognition of grants

The School reviews the grants monies received at the end of each reporting period and whether any require a provision to carryforward amounts unspent. The School believes all grants received have been appropriately recognised as a liability if required. Government grants are disclosed at note 2.

### c) Revenue Recognition

## Government Grants

The school receives funding from the Ministry of Education. The following are the main types of funding that the School receives;

Operational grants are recorded as revenue when the School has the rights to the funding, which is in the year that the funding is received.

Teachers salaries grants are recorded as revenue when the School has the rights to the funding in the salary period they relate to. The grants are not received in cash by the School and are paid directly to teachers by the Ministry of Education.

Use of land and buildings grants are recorded as revenue in the period the School uses the land and buildings. These are not received in cash by the School as they equate to the deemed expense for using the land and buildings which are owned by the Crown.

### Other Grants

Other grants are recorded as revenue when the School has the rights to the funding, unless there are unfulfilled conditions attached to the grant, in which case the amount relating to the unfulfilled conditions is recognised as a liability and released to revenue as the conditions are fulfilled.



### Donations, Gifts and Bequests

Donations, gifts and bequests are recorded as revenue when their receipt is formally acknowledged by the School.

#### Interest Revenue

Interest Revenue earned on cash and cash equivalents and investments is recorded as revenue in the period it is earned.

### d) Use of Land and Buildings Expense

The property from which the School operates is owned by the Crown and managed by the Ministry of Education on behalf of the Crown. The School's use of the land and buildings as occupant is based on a property occupancy document as gazetted by the Ministry. The expense is based on an assumed market rental yield on the value of land and buildings as used for rating purposes. This is a non-cash expense that is offset by a non-cash grant from the Ministry.

#### e) Operating Lease Payments

Payments made under operating leases are recognised in the Statement of Comprehensive Revenue and Expense on a straight line basis over the term of the lease.

## f) Finance Lease Payments

Finance lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period during the lease term on an effective interest basis.

## g) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, bank balances, deposits held at call with banks, and other short term highly liquid investments with original maturities of 90 days or less, and bank overdrafts. The carrying amount of cash and cash equivalents represent fair value.

#### h) Accounts Receivable

Short-term receivables are recorded at the amount due, less an allowance for credit losses. The school applies the simplified expected credit loss model of recognising lifetime expected credit losses for receivables. In measuring expected credit losses, short-term receivables have been assessed on a collective basis as they possess shared credit risk characteristics. They have been grouped based on the days past due. Short-term receivables are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include the debtor being in liquidation.

## **Prior Year Policy**

Accounts Receivable represents items that the School has issued invoices for or accrued for, but has not received payment for at year end. Receivables are initially recorded at fair value and subsequently recorded at the amount the School realistically expects to receive. A receivable is considered uncollectable where there is objective evidence the School will not be able to collect all amounts due. The amount that is uncollectable (the provision for uncollectibility) is the difference between the amount due and the present value of the amounts expected to be collected.

## i) Inventories

Inventories are consumable items held for sale and comprise of stationery and school uniforms. They are stated at the lower of cost and net realisable value. Cost is determined on a first in, first out basis. Net realisable value is the estimated selling price in the ordinary course of activities less the estimated costs necessary to make the sale. Any write down from cost to net realisable value is recorded as an expense in the Statement of Comprehensive Revenue and Expense in the period of the write down.



### j) Investments

Bank term deposits are initially measured at the amount invested. Interest is subsequently accrued and added to the investment balance. A loss allowance for expected credit losses is recognised if the estimated loss allowance is not trivial.

#### Prior Year Policy

Bank term deposits for periods exceeding 90 days are classified as investments and are initially measured at the amount invested. Interest is subsequently accrued and added to the investment balance. After initial recognition bank term deposits are measured at amortised cost using the effective interest method less impairment.

Investments that are shares are categorised as "available for sale" for accounting purposes in accordance with financial reporting standards. Share investments are recognised initially by the School at fair value plus transaction costs. At balance date the School has assessed whether there is any evidence that an investment is impaired. Any impairment, gains or losses are recognised in the Statement of Comprehensive Revenue and Expense.

After initial recognition any investments categorised as available for sale are measured at their fair value without any deduction for transaction costs the school may incur on sale or other disposal.

## k) Property, Plant and Equipment

Land and buildings owned by the Crown are excluded from these financial statements. The Board's use of the land and buildings as 'occupant' is based on a property occupancy document.

Improvements to buildings owned by the Crown are recorded at cost, less accumulated depreciation and impairment losses.

Property, plant and equipment are recorded at cost or, in the case of donated assets, fair value at the date of receipt, less accumulated depreciation and impairment losses. Cost or fair value as the case may be, includes those costs that relate directly to bringing the asset to the location where it will be used and making sure it is in the appropriate condition for its intended use.

Property, plant and equipment acquired with individual values under \$500 are not capitalised, they are recognised as an expense in the Statement of Comprehensive Revenue and Expense.

Gains and losses on disposals (*i.e.* sold or given away) are determined by comparing the proceeds received with the carrying amounts (*i.e.* the book value). The gain or loss arising from the disposal of an item of property, plant and equipment is recognised in the Statement of Comprehensive Revenue and Expense.

## Finance Leases

A finance lease transfers to the lessee substantially all the risks and rewards incidental to ownership of an asset, whether or not title is eventually transferred. At the start of the lease term, finance leases are recognised as assets and liabilities in the statement of financial position at the lower of the fair value of the leased asset or the present value of the minimum lease payments. The finance charge is charged to the surplus or deficit over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability. The amount recognised as an asset is depreciated over its useful life. If there is no reasonable certainty whether the school will obtain ownership at the end of the lease term, the asset is fully depreciated over the shorter of the lease term and its useful life.

#### Depreciation

Property, plant and equipment except for library resources are depreciated over their estimated useful lives on a straight line basis. Library resources are depreciated on a diminishing value basis. Depreciation of all assets is reported in the Statement of Comprehensive Revenue and Expense.

The estimated useful lives of the assets are:
Furniture and Equipment
Information and Communication
Library Resources
Building Improvement
Leased assets are depreciated over the life of the lease.

5-10 years 5 years 8 years 5-20 years



## I) Intangible Assets

Software costs

Computer software acquired by the School are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. Costs associated with subsequent maintenance or licensing of software are recognised as an expense in the Statement of Comprehensive Revenue and Expense when incurred.

Computer software licences with individual values under \$1,000 are not capitalised, they are recognised as an expense in the Statement of Comprehensive Revenue and Expense when incurred.

Computer software that the school receives from the Ministry of Education is normally acquired through a non-exchange transaction and is not of a material amount. It's fair value can be assessed at time of acquisition if no other methods lead to a fair value determination. Computer software purchased directly from suppliers at market rates are considered exchange transactions and the fair value is the amount paid for the software.

The carrying value of software is amortised on a straight line basis over its useful life. The useful life of software is estimated as three years. The amortisation charge for each period and any impairment loss is recorded in the Statement of Comprehensive Revenue and Expense.

## m) Impairment of property, plant, and equipment and intangible assets

The school does not hold any cash generating assets. Assets are considered cash generating where their primary objective is to generate a commercial return.

## Non cash generating assets

Property, plant, and equipment and intangible assets held at cost that have a finite useful life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable service amount. The recoverable service amount is the higher of an asset's fair value less costs to sell and value in use.

Value in use is determined using an approach based on either a depreciated replacement cost approach, restoration cost approach, or a service units approach. The most appropriate approach used to measure value in use depends on the nature of the impairment and availability of information.

If an asset's carrying amount exceeds its recoverable service amount, the asset is regarded as impaired and the carrying amount is written down to the recoverable amount. The total impairment loss is recognised in the surplus or deficit.

The reversal of an impairment loss is recognised in the surplus or deficit.

## n) Accounts Payable

Accounts Payable represents liabilities for goods and services provided to the School prior to the end of the financial year which are unpaid. Accounts Payable are recorded at the amount of cash required to settle those liabilities. The amounts are unsecured and are usually paid within 30 days of recognition.

### o) Employee Entitlements

Short-term employee entitlements

Employee benefits that are due to be settled within 12 months after the end of the period in which the employee renders the related service are measured based on accrued entitlements at current rates of pay.

These include salaries and wages accrued up to balance date, annual leave earned to but not yet taken at balance date.

## Long-term employee entitlements

Employee benefits that are due to be settled beyond 12 months after the end of the period in which the employee renders the related service, such as long service leave and retirement gratuities, have been calculated on an actuarial basis. The calculations are based on:

- likely future entitlements accruing to staff, based on years of service, years to entitlement, the likelihood that staff will reach the point of entitlement, and contractual entitlement information; and
- · the present value of the estimated future cash flows.

## p) Revenue Received in Advance

Revenue received in advance relates to fees received from students and grants received where there are unfulfilled obligations for the School to provide services in the future. The fees are recorded as revenue as the obligations are fulfilled and the fees earned.

The School holds sufficient funds to enable the refund of unearned fees in relation to international students, should the School be unable to provide the services to which they relate.

## q) Funds Held in Trust

Funds are held in trust where they have been received by the School for a specified purpose, or are being held on behalf of a third party and these transactions are not recorded in the Statement of Revenue and Expense. The School holds sufficient funds to enable the funds to be used for their intended purpose at any time.

## r) Shared Funds

Shared Funds are held on behalf of a cluster of participating schools as agreed with the Ministry of Education. The cluster of schools operate activities outside of school control. These amounts are not recorded in the Statement of Revenue and Expense. The School holds sufficient funds to enable the funds to be used for their intended purpose.

## s) Provision for Cyclical Maintenance

The property from which the School operates is owned by the Crown, and is vested in the Ministry. The Ministry has gazetted a property occupancy document that sets out the Board's property maintenance responsibilities. The Board is responsible for maintaining the land, buildings and other facilities on the School site in a state of good order and repair.

Cyclical maintenance, which involves painting the interior and exterior of the School, makes up the most significant part of the Board's responsibilities outside day-to-day maintenance. The provision for cyclical maintenance represents the obligation the Board has to the Ministry and is based on the Board's ten year property plan (10YPP).

## t) Financial Assets and Liabilities

The School's financial assets comprise cash and cash equivalents, accounts receivable, and investments. All of these financial assets, except for investments that are shares, are categorised as "loans and receivables" for accounting purposes in accordance with financial reporting standards.

Investments that are shares are categorised as "available for sale" for accounting purposes in accordance with financial reporting standards.

The School's financial liabilities comprise accounts payable, borrowings, finance lease liability, and painting contract liability. All of these financial liabilities are categorised as "financial liabilities measured at amortised cost" for accounting purposes in accordance with financial reporting standards.



## u) Borrowings

Borrowings on normal commercial terms are initially recognised at the amount borrowed plus transaction costs. Interest due on the borrowings is subsequently accrued and added to the borrowings balance. Borrowings are classified as current liabilities unless the school has an unconditional right to defer settlement of the liability for at least 12 months after balance date.

Grants determined by the Minister of Education for operational activities includes all items (core components) included in the Operational Funding notice.

Borrowings include but not limited to bank overdrafts, operating leases, finance leases, painting contracts and term loans.

## v) Goods and Services Tax (GST)

The financial statements have been prepared on a GST exclusive basis, with the exception of accounts receivable and accounts payable which are stated as GST inclusive.

The net amount of GST paid to, or received from, the IRD, including the GST relating to investing and financing activities, is classified as a net operating cash flow in the statements of cash flows.

Commitments and contingencies are disclosed exclusive of GST.

## w) Budget Figures

The budget figures are extracted from the School budget that was approved by the Board at the start of the year.

#### x) Services received in-kind

From time to time the School receives services in-kind, including the time of volunteers. The School has elected not to recognise services received in kind in the Statement of Comprehensive Revenue and Expense.

2. Government Grants
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	2019	2019 Budget	2018
	Actual \$	(Unaudited) \$	Actual \$
Operational Grants	394.158	406.389	344,696
Teachers' Salaries Grants	1,125,554	837,236	837,236
Use of Land and Buildings Grants	385,595	366,785	366,785
Resource Teachers Learning and Behaviour Grants	930	1,000	-
Other MoE Grants	77,021	43,730	103,945
Other Government Grants	4,211	-	1,977
	1,987,469	1,655,140	1,654,639

## 3. Locally Raised Funds

Local funds raised within the School's community are made up of:

	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
Revenue	\$	\$	\$
Donations	8,338	5,000	3,405
Bequests & Grants	-	-	5,000
Activities	4,834	(13,200)	1,877
Fundraising	22,093	10,000	1,731
	35,265	1,800	12,013
Expenses			
Activities	16,402	-	14,549
Fundraising (Costs of Raising Funds)	6,213	-	994
	22,615	_	15,543
Surplus/(Deficit) for the year Locally raised funds	12,650	1,800	(3,530)

## 4. Learning Resources

	2019	2019 Budget	2018
	Actual \$	(Unaudited) \$	Actual \$
Curricular	51,762	52,350	48,549
Library Resources	814	800	488
Employee Benefits - Salaries	1,251,079	965,236	940,747
Staff Development	17,751	19,500	18,683
	1,321,406	1,037,886	1,008,467

## 5. Administration

	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
	\$	\$	\$
Audit Fee	6,692	6,497	5,090
Board of Trustees Fees	3,520	3,000	2,230
Board of Trustees Expenses	10,430	9,000	6,523
Communication	5,464	4,900	5,997
Consumables	9,146	7,500	7,160
Operating Lease	· -	-	178
Legal Fees	306	-	_
Other	5,460	7.890	5,020
Employee Benefits - Salaries	71,512	68,000	51,753
Insurance	5.614	4,600	5,500
Service Providers, Contractors and Consultancy	8,520	8,520	8,520
	126,664	119,907	97,971

## 6. Property

	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
	\$	\$	\$
Caretaking and Cleaning Consumables	11,114	10,000	8,353
Cyclical Maintenance Expense	33,898	10,000	3,500
Grounds	4,596	8,418	8,150
Heat, Light and Water	18,914	16,000	16,177
Rates	4,783	3,000	2,411
Repairs and Maintenance	10,449	16,500	14,505
Use of Land and Buildings	385,595	366,785	366,785
Security	4,654	4,000	3,228
Employee Benefits - Salaries	13,643	16,000	13,999
Consultancy And Contract Services	45,132	27,000	28,775
	532,778	477,703	465,883

The use of land and buildings figure represents 8% of the school's total property value. Property values are established as part of the nation-wide revaluation exercise that is conducted every 30 June for the Ministry of Education's year-end reporting purposes.

## 7. Depreciation

·	2019	2019 Budget	2018
	Actual \$	(Unaudited) \$	Actual \$
Building Improvements	5,340	3,915	5,686
Furniture and Equipment	13,996	8,848	12,851
Information and Communication Technology	20,726	18,528	26,911
Leased Assets	16,324	5,148	7,477
Library Resources	1,723	919	1,335
	58,109	37,358	54,260

## 8. Cash and Cash Equivalents

•	2019	2019 Budget	2018
	Actual \$	(Unaudited) \$	Actual \$
Cash on Hand	200	-	200
Bank Current Account	207,464	(1,680)	43,038
Bank Call Account	271	50,200	271
Short-term Bank Deposits	205,934	-	-
Cash equivalents for Cash Flow Statement	413,869	48,520	43,509

The carrying value of short-term deposits with maturity dates of 90 days or less approximates their fair value.

Of the \$413,869 Cash and Cash Equivalents, \$43,751 is held by the School on behalf of the Ministry of Education. These funds are required to be spent in 2020 on Crown owned school buildings under the School's Five Year Property Plan.

## 9. Accounts Receivable

	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
	\$	\$	\$
Receivables	5,948	-	-
Receivables from the Ministry of Education	16,254	-	-
Interest Receivable	455	-	540
Teacher Salaries Grant Receivable	83,354	35,896	62,015
	106,011	35,896	62,555
Receivables from Exchange Transactions	6,403	-	540
Receivables from Non-Exchange Transactions	99,608	35,896	62,015
	106,011	35,896	62,555
10. Investments			
The School's investment activities are classified as follows:			
	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
	\$	\$	\$
Current Asset Short-term Bank Deposits	-	140,048	248,421
Total Investments	-	140,048	248,421

## 11. Property, Plant and Equipment

2019	Opening Balance (NBV)	Additions	Disposals \$	Impairment	Depreciation	Total (NBV)
	*	Ψ	Ψ	Ψ	*	\$
Building Improvements	93,729	-	_	_	(5,340)	88,390
Furniture and Equipment	72,769	14,150	(84)	_	(13,996)	72,839
Information and Communication Tech	69,494	18,117	(71)	-	(20,726)	66,813
Leased Assets	19,973	44,503	-	-	(16,324)	48,152
Library Resources	5,838	4,815	(143)	-	(1,723)	8,786
Balance at 31 December 2019	261,803	81,585	(298)		(58,109)	284,980

	Cost or Valuation	Accumulated Depreciation	Net Book Value
2019	\$	\$	\$
Building Improvements	116,428	(28,038)	88,390
Furniture and Equipment	142,304	(69,465)	72,839
Information and Communication	146,537	(79,724)	66,813
Leased Assets	70,793	(22,641)	48,152
Library Resources	12,493	(3,707)	8,786
Balance at 31 December 2019	488,555	(203,575)	284,980

2018	Opening Balance (NBV)	Additions \$	Disposals \$	Impairment	Depreciation	Total (NBV)
Building Improvements	145,005	7,025	(52,615)	_	(5,686)	93,729
Furniture and Equipment	75,047	10,573	`	-	(12,851)	72,769
Information and Communication Tech	66,325	30,079	-	-	(26,911)	69,494
Leased Assets	17,255	10,195	-	_	(7,477)	19,973
Library Resources	4,881	2,292	-	-	(1,335)	5,837
Balance at 31 December 2018	308,513	60,164	(52,615)		(54,260)	261,802

2018	Cost or Valuation \$	Accumulated Depreciation \$	Net Book Value \$
Building Improvements	116,428	(22,699)	93.729
Furniture and Equipment	131,482	(58,713)	72,769
Information and Communication	195,392	(125,898)	69,494
Leased Assets	35,179	(15,206)	19,973
Library Resources	11,745	(5,908)	5,837
Balance at 31 December 2018	490,226	(228,424)	261,802

## 12. Accounts Payable

12. Accounts Payable	2019	2019 Budget	2018
	Actual	(Unaudited)	<b>Actual</b>
	\$	\$	\$
Operating Creditors	142,143	6,463	2,941
Accruals	5,192	6,214	4,997
Capital Accruals for PPE items	-	-	14,675
Banking Staffing Overuse	4,201	-	-
Employee Entitlements - Salaries	83,354	35,896	62,015
Employee Entitlements - Leave Accrual	887	•	568
	235,777	48,573	85,196
Payables for Exchange Transactions	235,777	48,573	85,196
Payables for Non-exchange Transactions - Taxes Payable (PAYE and Rates)	-	-	-
Payables for Non-exchange Transactions - Other	-	-	-
	235,777	48,573	85,196
The carrying value of payables approximates their fair value.			

## 13. Provision for Cyclical Maintenance

•	2019	2019 Budget	2018
	Actual \$	(Unaudited) \$	Actual \$
Provision at the Start of the Year	64,250	20,500	60,750
Increase to the Provision During the Year	33,898	10,000	3,500
Use of the Provision During the Year	(10,190)	-	-
Provision at the End of the Year	87,958	30,500	64,250
Cyclical Maintenance - Current Cyclical Maintenance - Term	65,625 22,333	30,500	43,750 20,500
	87,958	30,500	64,250

## 14. Finance Lease Liability

The School has entered into a number of finance lease agreements for computers and other ICT equipment. Minimum lease payments payable:

	2019	2019 Budget	2018
	Actual	(Unaudited)	Actual
	\$	\$	\$
No Later than One Year	23,278	6,720	7,236
Later than One Year and no Later than Five Years	26,742	1,668	13,398
	50,020	8,388	20,634

## 15. Funds Held (Owed) for Capital Works Projects

During the year the School received and applied funding from the Ministry of Education for the following capital works projects:

					ВОТ	
New classrooms 2018	2019	Opening Balances \$	Receipts from MoE \$	Payments \$	Contribution/ (Write-off to R&M)	Closing Balances
Pool Demolition	in progress completed	(2,674) (1,405)	39,960	38,291 38,555	-	(40,965)
New Classrooms 2020	in progress	- (1,403)	155,500	111,749	-	43,751
Totals		(4,079)	195,460	188,595		2,786
Represented by: Funds Held on Behalf of the Ministry Funds Due from the Ministry of Educa						43,751 (40,965) 2,786
	2018	Opening Balances \$	Receipts from MoE \$	Payments \$	BOT Contribution/ (Write-off to R&M)	Closing Balances \$
Fire Damage Hall	completed	426	-	426	-	•
10 Year Property Plan Preparation	completed	(200)	(2,500)	(2,700)	-	-
Stormwater Drainage Improvements	completed	950	-	950	-	-
Blk A,B and 1-Spouting, windows and		-	37,848	37,848	-	-
New classrooms 2018	in progress	-	-	2,674	-	(2,674)
Pool Demolition	in progress	-	-	1,405	-	(1,405)
Totals		1,176	35,348	40,603		(4,079)

## 16. Related Party Transactions

The School is a controlled entity of the Crown, and the Crown provides the major source of revenue to the school. The school enters into transactions with other entities also controlled by the Crown, such as government departments, state-owned enterprises and other Crown entities. Transactions with these entities are not disclosed as they occur on terms and conditions no more or less favourable than those that it is reasonable to expect the school would have adopted if dealing with that entity at arm's length.

Related party disclosures have not been made for transactions with related parties that are within a normal supplier or client/recipient relationship on terms and condition no more or less favourable than those that it is reasonable to expect the school would have adopted in dealing with the party at arm's length in the same circumstances. Further, transactions with other government agencies (for example, Government departments and Crown entities) are not disclosed as related party transactions when they are consistent with the normal operating arrangements between government agencies and undertaken on the normal terms and conditions for such transactions.

### 17. Remuneration

Key management personnel compensation

Key management personnel of the School include all trustees of the Board, Principal, Deputy Principals and Heads of Departments.

	2019 Actual \$	2018 Actual \$
Board Members	Ψ	Ψ
Remuneration	3,520	2,230
Full-time equivalent members	0.11	0.05
Leadership Team		
Remuneration	325,530	297,595
Full-time equivalent members	3.00	3.00
Total key management personnel remuneration	329,050	299,825
Total full-time equivalent personnel	3.11	3,05

The full time equivalent for Board members has been determined based on attendance at Board meetings, Committee meetings and for other obligations of the Board, such as stand downs and suspensions, plus the estimated time for Board members to prepare for meetings.

## Principal

The total value of remuneration paid or payable to the Principal was in the following bands:

	2019	2010
	Actual	Actual
Salaries and Other Short-term Employee Benefits:	\$000	\$000
Salary and Other Payments	130 - 140	120 - 130
Benefits and Other Emoluments	3 - 4	3 - 4
Termination Benefits		

## Other Employees

The number of other employees with remuneration greater than \$100,000 was in the following bands:

Remuneration	2019	2018
\$000	FTE Number	FTE Number
100 - 110	1.00	
	1.00	0.00

2010

2010

The disclosure for 'Other Employees' does not include remuneration of the Principal.

## 18. Compensation and Other Benefits Upon Leaving

The total value of compensation or other benefits paid or payable to persons who ceased to be trustees, committee member, or employees during the financial year in relation to that cessation and number of persons to whom all or part of that total was payable was as follows:

	2019 Actual	2018 Actual
Total	-	-
Number of People	_	_

## 19. Contingencies

There are no contingent liabilities (except as noted below) and no contingent assets as at 31 December 2019 (Contingent liabilities and assets at 31 December 2018: nil).

#### Holidays Act Compliance - schools payroll

The Ministry of Education performs payroll processing and payments on behalf of school boards of trustees, through payroll service provider Education Payroll Limited.

The Ministry has commenced a review of the schools sector payroll to ensure compliance with the Holidays Act 2003. The initial phase of this review has identified areas of non-compliance. The Ministry has recognised an estimated provision based on the analysis of sample data, which may not be wholly representative of the total dataset for Teacher and Support Staff Entitlements. A more accurate estimate will be possible after further analysis of non-compliance has been completed, and this work is ongoing. Final calculations and potential impact on any specific individual will not be known until further detailed analysis has been completed.

To the extent that any obligation cannot reasonably be quantified at 31 December 2019, a contingent liability for the school may exist.

#### 20. Commitments

### (a) Capital Commitments

There are no capital commitments as at 31 December 2019 (Capital commitments at 31 December 2018: nil).

### (b) Operating Commitments

There are no operating commitments as at 31 December 2019 (Operating commitments at 31 December 2018: nil).

## 21. Managing Capital

The School's capital is its equity and comprises capital contributions from the Ministry of Education for property, plant and equipment and accumulated surpluses and deficits. The School does not actively manage capital but attempts to ensure that income exceeds spending in most years. Although deficits can arise as planned in particular years, they are offset by planned surpluses in previous years or ensuing years.

#### 22. Financial Instruments

The carrying amount of financial assets and liabilities in each of the financial instrument categories are as follows:

Financial assets	measured at	amortised	cost (2018:	Loans	and receivables)
· International accord	IIICUSUIÇU QI	. amontişeyi	COST (EVIO.	LValla c	iliu icceivables:

rinancial assets measured at amortised cost (2018: Loans and receivables)			
	2019	2019 Budget	2018
	Actual \$	(Unaudited) \$	Actual \$
Cash and Cash Equivalents	413,869	48,520	43,509
Receivables	106,011	35,896	62,555
Investments - Term Deposits	-	140,048	248,421
Total Financial assets measured at amortised cost	519,880	224,464	354,485
Financial liabilities measured at amortised cost			
Payables	235,777	48,573	85,196
Borrowings - Loans	-	-	-
Finance Leases	46,096	8,388	19,980
Painting Contract Liability	-	-	-
Total Financial Liabilities Measured at Amortised Cost	281,873	56,961	105,176

#### 23. Events After Balance Date

On March 11, 2020, the World Health Organisation declared the outbreak of COVID-19 (a novel Coronavirus) a pandemic. Two weeks later, on 26 March, New Zealand increased its' COVID-19 alert level to level 4 and a nationwide lockdown commenced. As part of this lockdown all schools were closed. Subsequently all schools and kura reopened on the 18th of May 2020.

At the date of issuing the financial statements, the school has been able to absorb the majority of the impact from the nationwide lockdown as it was decided to start the annual Easter School holidays early. In the periods the school is open for tuition, the school has switched to alternative methods of delivering the curriculum, so students can learn remotely.

At this time the full financial impact of the COVID-19 pandemic is not able to be determined, but it is not expected to be significant to the school. The school will continue to receive funding from the Ministry of Education, even while closed.

### 24. Comparatives

There have been a number of prior period comparatives which have been reclassified to make disclosure consistent with the current year.

## 25. Breach of Legislation

The Board of Trustees has failed to comply with Section 87 of the Education Act 1989, as the Board were unable to provide their audited financial statements to the Ministry of Education by 31 May 2020. The disruption caused by the Covid-19 restrictions, including the closure of the school, meant that the audit could not progress as planned. This resulted in the school missing the statutory deadline.

## 26. Adoption of PBE IFRS 9 Financial Instruments

In accordance with the transitional provisions of PBE IFRS 9, the school has elected not to restate the information for previous years to comply with PBE IFRS 9. Adjustments arising from the adoption of PBE IFRS 9 are recognised in opening equity at 1 January 2019. Accounting policies have been updated to comply with PBE IFRS 9. The main updates are:

- Note 9 Receivables: This policy has been updated to reflect that the impairment of short-term receivables is now determined by applying an expected credit loss model.
- · Note 10 Investments:

Term deposits: This policy has been updated to explain that a loss allowance for expected credit losses is recognised only if the estimated loss allowance is not trivial.

Upon transition to PBE IFRS9 there were no material adjustments to these financial statements.



## INDEPENDENT AUDITOR'S REPORT

## TO THE READERS OF KAHURANGI SCHOOL'S FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

The Auditor-General is the auditor of Kahurangi School (the School). The Auditor-General has appointed me, Henry McClintock, using the staff and resources of BDO Wellington Audit Limited, to carry out the audit of the financial statements of the School on his behalf.

Opinion

We have audited the financial statements of the School on pages 2 to 21, that comprise the statement of financial position as at 31 December 2019, the statement of comprehensive revenue and expense, statement of changes in net assets/equity and statement of cash flows for the year ended on that date, and the notes to the financial statements that include accounting policies and other explanatory information.

In our opinion the financial statements of the School:

- present fairly, in all material respects:
  - o its financial position as at 31 December 2019; and
  - o its financial performance and cash flows for the year then ended; and
- comply with generally accepted accounting practice in New Zealand in accordance with Public Sector Public Benefit Entity Standards Reduced Disclosure Regime as applicable to entities that qualify as tier 2.

Our audit was completed on 5 June 2020. This is the date at which our opinion is expressed.

The basis for our opinion is explained below. In addition, we outline the responsibilities of the Board of Trustees and our responsibilities relating to the financial statements, we comment on other information, and we explain our independence.

## **Emphasis of Matter - COVID-19**

Without modifying our opinion, we draw attention to the disclosures in note 23 on page 21 which outline the possible effects of the Alert Level 4 lockdown as a result of the COVID-19 pandemic.

## Basis for our opinion

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the Professional and Ethical Standards and the International Standards on Auditing (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board. Our responsibilities under those standards are further described in the Responsibilities of the auditor section of our report.

We have fulfilled our responsibilities in accordance with the Auditor-General's Auditing Standards.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Responsibilities of the Board of Trustees for the financial statements

The Board of Trustees is responsible on behalf of the School for preparing financial statements that are fairly presented and that comply with generally accepted accounting practice in New Zealand. The Board of Trustees is responsible for such internal control as it determines is necessary to enable it to prepare financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board of Trustees is responsible on behalf of the School for assessing the School's ability to continue as a going concern. The Board of Trustees



is also responsible for disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless there is an intention to close or merge the School, or there is no realistic alternative but to do so.

The Board of Trustees' responsibilities arise from the Education Act 1989.

## Responsibilities of the auditor for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit carried out in accordance with the Auditor-General's Auditing Standards will always detect a material misstatement when it exists. Misstatements are differences or omissions of amounts or disclosures, and can arise from fraud or error. Misstatements are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of readers taken on the basis of these financial statements.

For the budget information reported in the financial statements, our procedures were limited to checking that the information agreed to the School's approved budget.

We did not evaluate the security and controls over the electronic publication of the financial statements.

As part of an audit in accordance with the Auditor-General's Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. Also:

- We identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control.
- We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board of Trustees.
- We conclude on the appropriateness of the use of the going concern basis of accounting by the Board of Trustees and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the School's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the School to cease to continue as a going concern.
- We evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- We assess the risk of material misstatement arising from the Novopay payroll system, which may still contain errors. As a result, we carried out procedures to minimise the risk of material errors arising from the system that, in our judgement, would likely influence readers' overall understanding of the financial statements.



We communicate with the Board of Trustees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Our responsibilities arises from the Public Audit Act 2001.

## Other information

The Board of Trustees is responsible for the other information. The other information comprises the Analysis of Variance, Board of Trustees Listing and Kiwisport Report, but does not include the financial statements, and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information. In doing so, we consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on our work, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

## Independence

We are independent of the School in accordance with the independence requirements of the Auditor-General's Auditing Standards, which incorporate the independence requirements of Professional and Ethical Standard 1 (Revised): Code of Ethics for Assurance Practitioners issued by the New Zealand Auditing and Assurance Standards Board.

Other than the audit, we have no relationship with or interests in the School.

Henry McClintock
BDO WELLINGTON AUDIT LIMITED

On behalf of the Auditor-General

Wellington, New Zealand



# Analysis of Variance 2019

Writing | Reading | Mathematics

## **Writing Targets**

- 1. 75% of boys meet or exceed their age expected level.
- 2. 80% of Māori and Pasifika students meet or exceed their age expected level.

	2017 National Std.		2018 Curriculum Level		2019 Curriculum Level	
	# At or Above	% At or Above	# At or Above	% At or Above	# At or Above	% At or Above
Boys	40	46.5	53	54.7	78	60
Māori	28	50.0	30	60.0	51	68.9
Pasifika	29	64.5	21	56.7	26	56.6

## **Analysis**

Target 1; The target was not met.

Although progress was made with an increase in of 5.3%

Target 2; The target was not met.

- Progress was made in regards to Māori student achievement of 8.9%
- The Pasifika cohort showed a non-quantitative shift in progress

## Which strategies worked well and had a significant impact on children achieving:

- National Standards are gone
- Better understanding of the curriculum
- Revisiting the writing professional development and inquiry of 2018
- Professional development in regards to the literacy progressions and deeper understanding of assessment tools
- Team assessment moderation
- Continued teacher focus on explicit teaching, modelling and sharing learning intentions
- Improved integration of chrome books into the writing programme
- Personalised writing goals for students
- More interesting writing contexts
- Two different text types per term supported keeping it fresh for children
- Intentional English language learning support
- Richer teaching and learning in afternoon programmes supported literacy
- Targeting pupils
- Smaller class sizes
- Team writing inquiry
- Seeking feedback from students
- Collaborative problem solving teaching teams focused on how to support children struggling with writing
- Professional learning and development to strengthen teacher modelling practices
- Reviewing the quality and effectiveness of teacher planning
- Observing other teachers teaching writing
- Richer contexts and interesting writing prompts which came from DMIC PLD
- Professional learning and development led by the resource teacher of literacy.

## Unexpected (What wasn't effective?):

- It was thought that students lost interest in one text type over a term and there was concern that assessments might not have been a true reflection of their ability because pupils weren't fresh or motivated
- E-asttle assessment prompts

## Evaluation & Planning for next year (What are our next steps?):

- Prioritise the following:
  - explicit modelling and sharing of the learning intention
  - effective teacher planning
  - collaborative teacher problem solving
- Keeping writing fresh e.g. shorter writing unit blocks, rich and authentic contexts.

## **Reading Targets**

- 1. 85% of all students meet or exceed their age expected level.
- 2. 80% of Year 2 and Year 4 cohorts meet or exceed their age expected level.

	2017 National Std.		2018 Curriculum Level		2019 Curriculum Leve	
	# At or Above	% At or Above	# At or Above	% At or Above	# At or Above	% At or Above
All	116	68.7	124	72.9	180	78.6
Year 2			19	61.2	23	80.6
Year 4	11	73.3	12	63.1	13	65

## **Analysis**

Target 3; The target was not met.

Progress of 5.7% was made towards meeting the target

Target 4; The target was not met although part of the target was with 80.6% of Year 2s meeting or exceeding their age expected level.

- The Year 4 cohort showed a non-quantitative shift in progress

## Which strategies worked well and had a significant impact on children achieving:

- Being assessed against the curriculum and not the National Standard
- Shared reading is powerful
- Spending time looking at mid-year achievement data
- Professional learning and development focussed on comprehension strategies
- Using the levelled school journals
- Professional learning and development focussed on formative assessments
- Using teaching manuals and audio texts
- The focus on the choice of more relevant reading contexts
- Targeting pupils with what they like
- Afternoon programme had a lot more reading woven into it
- Introduction of DMIC supported deeper reading and shared reading
- Strong class teaching and learning routines
- Prioritising guided and shared reading every day
- Increase of reading to the children by teachers
- Careful selection of stories/novels being read to the children
- Using specific assessment to inform teaching
- Explicit teaching
- Professional learning and development led by the resource teacher of literacy
- Making use of the experts around us and collegial conversations
- More effective teacher planning
- Duffy books promoted positive attitude to reading.

## Unexpected (What wasn't effective?):

- Children weren't always able to reflect their reading ability in their reading follow up tasks - issue being writing.

## Evaluation & Planning for next year (What are our next steps?):

- Prioritise the following:
  - Time for reading
  - collegial problem-solving
  - shared reading
  - importance of strong routines
  - reading to.
- Further professional learning and development in supporting struggling readers

## **Mathematics Targets**

- 3. 80% of Māori and Pasifika students meet or exceed their age expected level.
- 4. 80% of Year 5 and Year 7 cohorts meet or exceed their age expected level.

	2017 Nat	2017 National Std.		2018 Curriculum Level		2019 Curriculum Level	
	# At or Above	% At or Above	# At or Above	% At or Above	# At or Above	% At or Above	
Māori	36	64.3	30	60	51	68.9	
Pasifika	31	68.9	22	59.4	26	57.7	
Year 5	12	92.3	16	66.6	14	53.8	
Year 7	10	50	14	70.0	14	63.6	

## **Analysis**

Target 5; The target was not met.

- 8.9% Progress was made in regards to the Māori cohort
- The Pasifika cohort showed a non-quantitative shift in progress.

Target 6; The target was not met.

- Unfortunately, both cohorts showed a drop in achievement
  - The Year 5 cohort decreased by 12.8%
  - The Year 7 cohort decreased by 6.4%

## Which strategies worked well and had a significant impact on children achieving:

- DMIC professional learning and development for teachers
- Introduction of 'talk moves'
- Some level of mixed ability grouping
- Focussed independent tasks
- Strand maths more integrated and better taught
- Improvement in problem solving
- Collegial conversations and collaboration of teachers increased
- In class support/observations were helpful in supporting teachers with next steps
- DMIC approach served 'middle' group children well
- Focus on use of authentic contexts and interests to drive learning in mathematics
- Focus on the importance of group norms
- Explaining mathematical thinking
- Importance placed on the warm-up to start the math session
- Problem solving as the base of the programme
- Increased use of word problems so that the numbers represent something real

## Overlooked actions (What did we intend to do but didn't):

- Higher and lower operators were not served as well with DMIC

## Evaluation & Planning for next year (What are our next steps?):

- Prioritise the following:
  - Real life contextual problem solving
  - Talk moves
  - Warm ups
  - Sharing group norms
  - Collaboration as a staff
- Establishing a programme that has 'buy in' from all learners
- Increase focus on explicit teaching.



Kiwisport is a Government funding initiative to support students' participation in organised sport. In 2019, the school received Kiwisport funding of \$3,040.56 (excluding GST). The funding was spent on sporting endeavours.